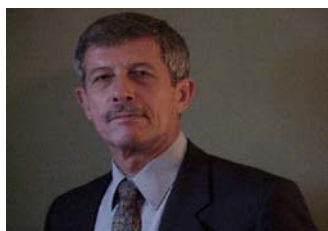


Colin A Marshall BSc(Hons) DipArb CEng FICE FIHT FCI Arb

Arbitrator, Adjudicator and Chartered Civil Engineer

www.caribbeanarbitrationservices.com



CURRICULUM VITAE

Personal Details:

Name	Colin Arthur Marshall
Date of Birth	26 August 1947
Nationality	British

Qualifications

- BSc Honours Degree in Civil Engineering, University of Southampton, UK (1968)
- Postgraduate Diploma in Arbitration, College of Estate Management (2000)
- Fellow of UK Chartered Institution of Highways & Transportation (1990)
- Fellow of UK Chartered Institution of Civil Engineers (1992)
- Fellow of UK Chartered Institute of Arbitrators (2000)

Post-Graduation Courses

- Structural Analysis (Portsmouth Polytechnic)
- Foundation Engineering (Twickenham College of Technology)
- Finite Element Design (London Computer Bureau)
- Advanced Structural Design in Steel (London Polytechnic)
- Buildings Subsidence (BRE)
- Roads in Tropical Countries (TRL)
- Highways Design/ Project Management (University of New South Wales)
- Diploma in Arbitration: Law of Contract, Tort and Evidence; Law and Practice of Arbitration (1 Year Course, College of Estate Management)
- Alternative Dispute Resolution (Chartered Institute of Arbitrators)
- Advanced Arbitration Practice (Chartered Institute of Arbitrators)
- FIDIC Assessment Workshop for Adjudicators (2003)

Synopsis

British Chartered Civil Engineer, Arbitrator and panel member of FIDIC President's List of Adjudicators and Dispute Resolution Board Foundation President's List of Adjudicators.

Over 42 years of professional experience in the public and private sectors, specialising in the procurement, administration and supervision of construction projects around the world. Worked overseas for 30 years on a variety of major infrastructure works, particularly IFI-supported projects, in developing countries in Africa, the Middle and Far East, the Caribbean, South America, South and South East Asia, and Eastern Europe. Substantial experience and skills in dispute resolution, institutional training and development, project management and contract procurement/administration - particularly the preparation, use and interpretation of contract documentation for consultancy services and construction works. In-depth knowledge of FIDIC, World Bank/MDB, EU and other international and domestic forms of contract, working variously as the Employer, the Engineer, and as advisor to governments, contractors, legal representatives and funding agencies on claims and dispute resolution – including Arbitrations and Dispute Adjudication Boards. Served as Arbitrator, DAB Chairman, DAB Member and sole Dispute Review Expert/ Adjudicator on numerous construction contracts.

- FIDIC President's List of Adjudicators - Panel Member
- FIDIC Contracts Committee - Task Group Member, Procurement Guide 2005/8
- Review Panel, Model Consultancy Agreement 2006
- DRBF President's List of Adjudicators - Panel Member

Expert Registrations

- African Development Bank
Asian Development Bank
Caribbean Development Bank
European Union (Infrastructure; Education and Training; Procurement, Grants and Contracts)
Inter-American Development Bank
Kreditanstalt für Wiederaufbau

Current Contacts

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- House on the Hill
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The Bahamas
Tel: +1 242 367 3748

Experience:

2005 to date

Caribbean Arbitration Services Principal

Engaged in business and construction Arbitrations, Adjudication Boards and Contracts Training/Administration, including:

- Major Projects Consultant, MOWU, Bahamas (2005). Draft defence for Attorney General to \$4 million court action on international Design/Build dock/roads contract (FIDIC Design/Build 1995).
- Mediation, Bahamas (2005). Settlement of \$20M dispute, Nassau International Airport Runway contract (\$60M, FIDIC 1999).
- Dispute Adjudication Board, Dominican Republic (2005). FIDIC-appointed board member for Adjudication of \$10 million dispute on FIDIC 1995 Design/Build contract for \$35M suspension bridge.
- Contracts and Claims Specialist, ADB TA, Sri Lanka Road Development Authority, 2005 to 2008:
 - ❖ 5 months training of RDA HQ and Provincial Personnel in Contract Management, Claims and Dispute Resolution (Adjudication Boards and Arbitration) for road projects constructed under FIDIC 1999 and MDB Harmonised Conditions of Contract 2005/6.
 - ❖ Disputes Advisor to Employer and the Engineer from 2006-2008 for major claims and DAB referrals totalling over \$160M on three Southern Highway Project contracts (330km, \$500M, FIDIC 4, ADB/IBIC funded). Determined over 600 claims on one contract, and took over as the Engineer for that contract for 5 months at Employer's request.
- Contract Management Training, WB TA, Mongolia (2006). Two weeks FIDIC-based course for consultants, contractors and Government engineers. Published 175pp 2-Volume Manual on Contract Administration and Claims/Dispute Resolution.
- Seminar, Construction Training Institute, Sri Lanka – Adjudication of Construction Disputes (2007).
- Chairman, Dispute Review Board, Sondu/Miriu Hydropower Project, Kenya (2007).
- Dispute Review Expert, Ethiopia, 2007-2013 on ten ICB road projects: Azezo-Metema Contracts 1 & 2 (185km, \$60M); Ambo-Gedo (57km, \$20M); Gob Gob–Gashena (86km, \$24M), Harar-Jijiga (106km, \$28), Dodola-Goba (133km, \$30M), Blue Nile-Guba (66km, \$25M), Sherkole-Blue Nile (70km, \$23M), Mekane Selam-Gundewein (139km, \$95M) and Irebti-Afdera (118km, \$75M).

- Sole Adjudicator, Georgia, 2008-2011 on seven Millennium Challenge Corporation funded road projects: Partskisi-Satkhe (120km, \$63M), Sartke-Ninotsmina/ Akhalkalaki-Soulda (36km, \$33M), Khertvisi-Vardzia (11km, \$13M), Sulda-Turkish Border (16km, \$8M), Teleti-Asureti (18km, \$15M), Nardevani-Satkhe (48km, \$35M), and Tsalka –Nardevani (15km, \$7M)).
- Arbitrator, Barbados (2008). Appointed by President of UK Institute of Arbitrators as sole arbitrator for building / development dispute.
- Technical Auditor, Millennium Challenge Corporation, Armenia, for 30 No. Roadworks Contracts 2008-2009.
- Contracts Specialist, Medias Bypass, Romania, 2008-2009 (FIDIC Design/Build 1999, 8km, \$35M,WB).
- Advice on termination and retendering of ICB road contract in Sri Lanka, 2009 (MDB)
- Sole Adjudicator, Mali 2009-2011 for Millennium Challenge Corporation funded Niono-Goma Coura Road (FIDIC 1999, 81km, \$35M).
- DAB Member 2009-2010, Marmaray Project, Istanbul, Turkey. Commuter Rail Upgrading: Civil, Electrical & Mechanical Systems Contract CR1 (FIDIC EPC 1999, \$1.0 Billion)

2003 – 2005

**Ministry of Works and Utilities, Bahamas
Director of Public Works**

Management of the capital and maintenance programmes for Government buildings, airports, roads and docks throughout The Bahamas. Resolved disputes/ issued The Engineer's Decision on all contracts. Major projects included Nassau International Airport Runway (FIDIC 1999, \$60M), IDB-funded hurricane restoration programmes (\$42M, \$22M, \$20M), and EU-funded Family Islands Infrastructure Improvements (\$12M).

Advisor to Government/Private Forum on establishment of International Dispute Resolution Centre in the Bahamas.

2002

**Ministry of Works and Utilities, Bahamas
Deputy Director of Public Works**

Project management of two international Design/Build contracts (FIDIC Design/Build Orange Book, 1995) :

- New Providence Road Improvement Project (40km of new roads and rehabilitation of existing; IDB-funded; \$52M).
- Marsh Harbour Dock Extension (dredging, reclamation, new administration and customs buildings, with new By-Pass road; \$11M)

2002

**Kampsax International, Suriname
Road Design and Construction Expert, EC Mission**

Member of two-man team on six weeks mission for Environmental Impact Assessment of the Reconstruction of the Road to the Suriname-Guyana Ferry project (30km, \$10M). Funded by EU.

2000 – 2001

**Lea International, India
Team Leader**

Project Coordinating Consultancy on World Bank funded State Highway Project (1700km, \$533M, FIDIC4) for the Government of Gujarat, giving overall guidance to the PCC team and providing coordination between the client, WB, ICB contractors and international works supervision consultants. Services included:

- Institutional development of Roads and Buildings Department (1300 technical staff). This included preparation of Terms of Reference for the

umbrella institutional consultancy contract and sub-consultancies for the establishment of a Road Management System, computerisation, and accident data collection/analysis, followed by evaluation of proposals.

- Planning and implementing the training of some 500 selected R&BD personnel, including the newly-formed Environmental Unit charged with monitoring, to World Bank guidelines, the implementation of the detailed Environmental Management Plan for the project.
- Completion of detailed design, contractor prequalification and tender documentation/evaluation for 14 No. roadworks contract packages (implemented in three phases).
- Preparation of Requests for Proposals for the works supervision consultancies, and subsequent evaluation/recommendations (Phase IIA)
- Monitoring and advising the Employer on the performance and practices of the works contractors and supervision consultants (5 No. 1st phase ICB contracts in progress under administration of M/s Louis Berger, the first of 3 No. international consultants). This was coupled with the development of standard manuals and procedures for contract administration and construction supervision, including a computerised Project Financial Management System for administering and monitoring the budgeting, expenditure and physical progress of this and future GoG projects.
- Advice on claims and the settlement of contractual disputes (including vetting and approval of parties' nominees for Dispute Review Boards)

Brief subsequently expanded to encompass the emergency assessment, design and supervision of state roads and bridges damaged or destroyed in the catastrophic Gujarat Earthquake of January 2001.

2000

Expert Witness

ICC arbitration re international dispute on Mille – Assab Road contract, Ethiopia. Assistance with preparation of defence for Ethiopian Government in arbitration with French claimant, and giving of evidence at hearing in Tunisia.

1999 – 2000

Gauff Ingenieure Head of Transportation, East Africa

Based in Nairobi regional office, overseeing branch offices in Ethiopia, Tanzania and Zambia. Responsible for management of all highways and other transportation projects in East Africa. Projects included:

Kenya

- Amala River – Narok Road: supervision and claims resolution (55km; \$30M, FIDIC 4). Kreditanstalt fur Wiederaufbau (KfW) funded.
- Reinstatement of Garsen – Lamu Road: design, tender documentation and supervision (114km; \$9M, FIDIC 4). KfW funded.
- El Nino Emergency Project: design, tendering and supervision (790km; \$15M). World Bank Small Works Conditions of Contract and funding.
- Nairobi – Mombasa Road (Sultan Hamud to Mtito Andei): prepared successful proposal for supervision services (80km; \$50M). EU funded.

Ethiopia

- Addis Ababa – Ginchi – Ambo Road: design, tender documentation and evaluation (114km; \$50M, FIDIC 4). KfW funded. Prepared successful proposal for supervision services.
- Awash – Harar – Dengego – Dire Dawa Road: design review (302km; \$67M). WB funded.
- Chida – Sodo Road: ICC arbitration/settlement advice (160km; \$50M/\$28M claims, FIDIC 4). ADF funded.

Namibia

- Ondangwa – Oshikango Road Rehabilitation: feasibility study (60km; \$12M). KfW funded.

Tanzania

- Rufiji River Bridge and Flood Plain Crossing: contract administration and dispute resolution (800m bridge, 14km roads; \$27M, FIDIC 4). Kuwaiti/Saudi (KFAED/SDF) funded.
- Backlog Maintenance of Kigoma – Nyakanazi Road: design, tendering and supervision (335km; \$6M). EU Conditions of Contract and funding.
- Moshi, Mwanza, Arusha and Mtwara Airports: Falling Weight Deflectometer testing and analysis for determination of Pavement Classification Number of runways, taxiways and aprons.

Uganda

- El Nino Emergency Bridges Repair Project: design, tendering and supervision (86 structures; \$6M). WB Small Works CoC and funding.
- Malaba - Jinja Road: design, tendering and supervision (80km; \$36M, FIDIC 4). KfW funded.
- Jinja – Bugiri Road (80km;\$36M): EU tender documentation and evaluation.

Zambia

- Chingola – Kasumbalesa Road Rehabilitation: feasibility study, design and tender documentation (45km; \$10M, FIDIC 4). WB funded.
- Livingstone – Shesheke Road (205km) and Katima Mulilo Bridge (885m): design, tendering and supervision (\$20M; FIDIC 4). KfW funded.

1997 – 1999

Roughton International Associate Director

Initially based in UK Office as Head of Contracts to supervise tender and contract documentation and procedures; oversee, monitor and advise site staff on supervision contracts; to perform the duties of 'The Engineer'; and to act/advise in dispute resolution. Also Regional Manager for India and Pakistan, responsible for all projects and business development in those countries (principally World Bank/ADB funded highway projects).

From mid-1998 based in Kathmandu Office to continue regional administration of sub-continent operations, while providing frequent short-term for capacity building inputs on UK Government (DFID) TA project for Nepal Government. As Cyclic Maintenance Advisor/Contracts Specialist, provided training of consultants, contractors and DOR personnel in contract procurement/administration, construction management/supervision, and claims/disputes settlement procedures, particularly in regard to 14 No. cyclic maintenance (surface dressing) contracts (350 km, FIDIC 4).

As The Engineer under FIDIC 3, carried out final inspections and settled claims and final accounts for three ICB and three LCB contracts on ADB funded Second Road Improvement Project in Nepal (650 km, \$95M).

1995 – 1997

Roughton International, Ethiopia Project Manager/Chief Resident Engineer

Responsible for administration and supervision of four World Bank funded gravel road rehabilitation contracts being constructed by international contractors for the Ethiopian Roads Authority (770 km, \$17M, FIDIC 4). Subsequently The Engineer, advising and assisting the Employer and its legal advisors to reach amicable settlement of \$0.3M during ICC arbitration proceedings for disputes with German Contractor exceeding \$10M.

1992 - 1994

Kampsax International, Pakistan Chief Resident Engineer/ Team Leader

Construction supervision and contract re-negotiation (after total redesign) of World Bank funded N-25 Highway project in Balochistan province (160 km, \$52M, FIDIC 4). Works executed by international contractors included reconstruction/repair of 270 out of 800 existing bridges/culverts.

Subsequently, for three months, Advisor to National Highway Authority in Quetta for all road projects in Balochistan. Then Team Leader in Islamabad, as The Engineer for 65 no. WB-assisted rehabilitation and maintenance

contracts (Fourth Highway Programme, \$120M, FIDIC 4) on highways and bridges throughout Pakistan, constructed by international and local contractors. Also prepared standard contractor prequalification documents, forms of contract and specifications for routine and periodic performance-based maintenance works by domestic contractors.

1990 - 1992

**Marshall Consultants, Bahamas
Principal**

Consultant specialising in project and construction management, for developers and contractors, of private and government contracts for highways, sub-divisions, airports and buildings throughout the Bahamas. Projects included infrastructure and airport planning for Cape Eleuthera Resort (with Greiner, USA - \$24M); construction of Harold – Carmichael Dual Carriageway (\$1.3M) and San Salvador Airport Bypass (\$0.60M); design and construct proposal for new San Salvador Airport (\$11M); new Customs Warehouse (\$1.4M); new private FBO terminal at Nassau International Airport, with associated taxiways and apron (\$5M). Contractual services for contractors included tender preparation and programming, through to claims formulation and negotiation.

1985 - 1990

**Ministry of Works and Utilities, Bahamas
Senior then Chief Engineer**

Responsible for maintenance of and improvements to Government roads, bridges, docks, airstrips and buildings. In 1988/9, headed design and construction division, managing and supervising new public works projects such as CDB funded Exuma International Airport (\$10M, FIDIC 3) plus numerous highway schemes. Also prepared new Government conditions of contract and specifications for road maintenance and rehabilitation contracts.

1984 - 1985

**C H Dobbie and Partners, UK
Principal Engineer**

Responsible for all feasibility reports, design, contract documentation (ICE CoC) and administration of infrastructure, building and coastal defence projects in South-West regional office – e.g. Reconstruction of Dartmouth Embankment and Ferry Bridge.

1983

**Dar Al Handasah, Saudi Arabia
Resident Engineer**

Supervised construction of Section 2, Riyadh Outer Ring Road. Works comprised 22 km of 6- and 8-lane expressway, with 5 grade-separated interchanges (\$80M, FIDIC 3). Constructed to AASHTO specifications.

1981 - 1982

**Bolton Hennessy Pte Ltd., Brunei
Senior Executive Engineer**

Managed all international FIDIC-based contracts, including Tutong to Jerudong Trunk Road (32 km, \$32M), Kianggeh River Canalisation and Redevelopment (\$5M), and various bridges and buildings. Prepared contract disputes for ICC arbitration on behalf of client (Brunei Government).

1979 - 1981

**Watson Hawksley Ltd., Hong Kong
Resident Engineer (Measurement)**

Seconded to HK Government. Responsible for contractual matters, including evaluation/negotiation of \$18M claim on civil and M&E contract at Sha Tin Sewage Treatment Works (\$60M). Sited on inadequately reclaimed land, so all structures had to be founded on Franki and steel H-piles after 18 months suspension of Works for redesign.

1976 - 1979

**Halcrow Middle East Ltd, UAE
Contracts Engineer**

Contract preparation, negotiation and administration of a variety of major projects constructed by international contractors, including Port Rashid Extension (22 deep water berths, \$200M + \$8M for container cranes); Sharjah Main Drainage Scheme (\$7M); Dubai Police Marine Base (\$4M); Dubai Airport Taxiways and Lighting (\$4M). Assessment of all claims on these FIDIC-based contracts.

1975 - 1976

**Tony Gee and Partners, UK
Senior Engineer**

Head of structural department. Design projects included novel all-steel North Sea oil gravity platform; finite element and conventional stress analyses on steel structures and launching barges for assembly/load out of steel jackets into North Sea; alternative tender design for Kessock bridge (segmental balanced cantilever construction, 150m main span, 1500m overall, \$38M); post-tensioned flat slab multi-storey car parks; bridge temporary works.

1973 - 1975

**Robert Matthew, Johnson-Marshall & Partners, UAE/UK
Resident Engineer/ Engineer**

UAE: Site investigations, surveys, preliminary design and FIDIC tender documentation for Khor Fakkan - Dibba coast road (36 km), Masafi - Dibba mountain road (25 km), and 3 town road schemes (32 km). Then RE for two of the town road contracts.

UK: Structural Engineer in multi-disciplinary architectural team. Responsible for construction supervision of Paisley College of Technology Extension (\$6M, RIBA CoC); design of sections of Edinburgh Airport Terminal (\$10M); space frame roof design for Sharjah Sports Centre (\$8M).

1970 - 1973

**Devon Road Construction Unit, UK
Assistant Engineer**

Site investigation and preliminary design for Barnstaple Bypass (15 km).

Survey, design and then supervision of Ivybridge Bypass (8 km; \$8M) as Section Engineer responsible for 4 km of dual carriageway and associated bridges, plus earthworks for the whole contract.

1968 - 1970

**Hampshire County Council/Road Construction Unit, UK
Graduate Trainee**

Highway and bridge design for M27 motorway, followed by construction supervision on M3. Also received training in traffic engineering and road maintenance.